# FINANCIAL ${ }^{2}$ TIMES 

Germany's leading shipbuilder set for bankruptcy


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to refinance the group. Page is
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Peo seeks Stena triks go-ahead: Transport,
property and construction group Piso plans to ask isslons with Stena, its suedish riva on the cross hannel ferry market. Page 15: Lex, Page 14 Konstructions loorsers productive': British well.trained and are less productive than those in Chey also wark longer and are paid less. Paepe 9 Sarbile faces Russian rival: A top Russian
cashion designer is aiming to create a doll with a eal "Russian spirit" to counter the surcess of the Ausel looks to Hungary: Audi said it would
assemble a new sports cars range in Hungary, the upmarket model exclusively from hastern urope. Page 14
economics ministry has completed work on drant egislation to open up the electricity and gas mar. Ketss to comp
tion. Page 2
epsico advances 23\%: US soft trink and nucks group Pepsic Co's restaurant business showe roup record a 23 per cent in
Japan Jobless falls again: Japanese unemployment fell to 3.1 per cent in March, the se
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levels decined at manufacturing giants. Page
oochst looks to upswing: Geriman
 the year after a slow start. Prist quarter sales of period in 1995. Page 16
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Tolocoms, plan under scrutiny: Trade
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OThB FNANCIAL TIMES LIMITED 1996 No 32,97

Washington warns of sanctions on Beijing over intellectual property $\mid$ UK beef

China tops US trade hit list


US group pays \$2bn for Internet services provider







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Do-it-yourself TV ad asks viewers to take control


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others in the meat trade are on
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Ur Hogg to consult with Mr John
 Continaed on Page 14
EU to spend
Edtitorial Con Commensist, Page


## Germany draws up plan to liberalise energy market

| By Peter Norman in Born <br> Germany yesterday took the first step towards liberalising its electricity and gas markecs sharply for business and household conssumers. Mr Granter Rexrodt, the eco nomics minister, said his ministry had completed work on two sectors to effective competition and sharply reduce state regulation. <br> Discussions are now planned states, local authorities and other government depart ments. The minister said he the legislation in July so that it could pass through parila- ment between the end of the summer break and Christmas and come into force next year. If all goes accorroing to plan, energy supply legislation dat- ing from 1835 will be scrapped |
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Securities watchdog acts after panicked small investors try in vain to withdraw funds

## Romania orders unit trust inquiry

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The limits of 'good faith' investment


## Some big investment deals in Hungary have go

 caught up in the courts, writes Virginia Marsh

Important questions were overlooked in very quick privatisations of the egneratorisn
selin the the autumn
tThe privatisation


 compensate hem for past
linvestments. hope they can vese
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law to force investors to buy



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## Basque pact bolsters Aznar's majority






German banker in pay-equity swap plan A radical plan, thvolving steep
pay cuts in return for a sbare of coumpany ortiumes, was pro-
posed yesterday by a leaning
German easing bee country's unem
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EUROPEAN NEWS DIGEST
Probe opens on French bank

The French goverument said yesterday the pubiic prosecuturir
was stuacying information on the operations of Credit Foncier we France, the speciallist bank which is in crisis following huge expossure to property lending.
Mrs Jean Artuvis. , minister of economics and finance, said in
reponse to questioning it the National Assembly that the response to questiontog in the National Assembiy that the
newly appolinted chairman of Credit Popplier had handed over newly appointed chairman of Creait Foovilier had
a dossier to the authorities.
fis
comments were the first indication of possible legal







France urged to speed sell-offs Mr Rene Monory, the president of the French Senate, said the
government should double its 1996 privatisation target to take


 makke them attrractive. This goes for Air France and Creditit
Lyonnais, for Giat and the defence electrondes sector, and for AGF Ass uranceas Genérales de Framce) and [Gênerale da]
GAN." Mr Monory siad
Mr Monory also said the government coold renegotiate



Belgian PM stands by jobs pact
 with a plan to halve unemployment in five years, despite trade
wiion opposition The goverument will take the necessary decisions on
countrys big socialist-led nulon dismissed tha proposed that
The

 Dehaene said be was "leaving tha door open" to the poss
of achieving consensus between abour and employers.
The elan The plan aims to halve unemployment by focusing on a
retuction in the costo for habor and a 2 imit on solary incereses in
line with Belgiom's main trading partners.
$A P$, Brussels

Norwegian oilfield strike threat
 action, the
yesterday.
The maino has called on nearry 1000 members to stop work Indefinitely on May 4 In support of striking colleagues at
service. companites. The proposed action would shrut down



 Pethe action despite warsings from the union of possible
Reuter, Os
expulion. Romania records trade deficit Romania's trade balance switched to a deficit of $\$ 99.5 m$ in statistics boarn said
But the board said the new figures now inicinded oin imports,
on which custom doccuments werr delayed in the February




## Slavonia handback on schedule

 Preparationis to transfer the cast Serb-hald swathe of Croattit togoverment hands
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 ECONOMIC WATCH

French gleam amid the gloom

## Fronch Industry survey

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 in March But the number of industriallsts who sap m . improvement in their sector last moneth surpassed those


 and long-term unemplopyed But, acconding to the Internationg

 February year-on-year.



AT HOME IN EMERGING AND CAPITAL MARKETS. Through an international network which includes all the major financial centres and important emerging countries, ING Bank and ING Barings provide financial solutions worldwide.With ING Barings focusing ING BARINGS
on investment banking and ING Bank on corporate banking, we offer a total range of financial services and specialise in building bridges between the world's emerging and developed markets. We are part of ING Group, the largest financial institution in the Netherlands.

## 'Zero cash' announcement sends chidthrough headquarters with fears of cuts in programmes and jobs UN runs out of money as crisis worsens



Union body hits out at export zone 'abuses'

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## Hong Kong International Airport <br> (Kai Tak)

Invitation to Tender:
Two General Merchandise Concessions (GM1 and GM2)

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The GM1 and GM2 concosaions are locatod
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Tenderers will be required to depoofl for CS1 and GMK raspecively: the sum of HK\$25 milition and ladge of the bona fidas of their tendera. The deposial shoil be torafioted in in the ovent an accepited terdor: Tender Closing Date
12:00 noon, Fridey 19 July 1994.
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Rand holds ground as S Africa tries to cope with protest strikes

By Pooger Mattrews

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Rebels foul path of Africa's success story


France presses peace role in Middle East


## US denies Israeli political meddling

The white House yesteria






 its defence systems has ralived








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## We're driving enthusiasts, so we took

 a new route to lower emissions. We increased performance.

When we first introduced zurbo charging to the passenger car the blg sensarion was che huge leap in performance. Since then we've continuousty refined the other virtues of curbo technology. You can see the result in Saab Ecopower, the new generation of turbo engines. tr's che first engine to combine high performance with low emisslons. The rinciple simple:by par the fuel and recycling exhaustfumes into the engine, the turbo burns the fuel more efflienty, generating more power and less pollution. So the same system that delivers superior overtaking on the open and less gear changing in the cty is also friendller to the environment Someching both the driving viuciast änd environmentalist in you will appreclate.





## SPOT THE REFCEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin And the real refugee could just as easily be the clean-cut fellow on his left You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, farrily, possessions, all gone. They have nothing. And nothing is all theyll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.

We're not even asking for money though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a efugee it can mean everything.
UNHCR is a strictly humanitarian organization funded onky by voluntary contributions. Currently it is responsible or more than 19 million refugees around the man 19
UNHCR Public Information P.O. Box 2500 1211 Geneva 2, Switzerland quest to narrow regional gap

Huge mineral deposits give Newfoundland a leg-up in efforts to equalise development across the provinces, writes Bernard Simon

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## AMERICAN NEWS DIGEST

## US consumer confidence up

US conssumer conffidence rose to th highest level ni more than
a year last monoth, providing farther evidence that econowic a year last month, providing farther vidience that economic
growth is reviving Separate datha howed US businesses wer
keeping labour costs under controi, mainly by retucing keeping 1abour costs wew
growth of fingee benefits.
 expecting 1ittle change in the index Ir Edgar Fiedler, economic coumsellor at the boand, said the
improvement in confidence was "argely attrilutatable to less apprebension about employmment conditions". In the latest
surves, the proportion of peopie saying iobss were inicult to

 The Labour Department said its employment cost inder -
witch in icludes the cosst of tringe benefiti sich as healthicare -


## Colombian rates targeted

 Mr Jose Antonio Ocarupo, the new Colombian financemimister, yesterday confimed that he did not expect to mal







Brazil's minimum paỳ rises

 per cant over the past year withiout provolitng any rise in th
rate of inflation.

 the opposition Wourkers party, descoribeed the mareesess as: "absurdr. The government coold double the minhnomm salary
over its four-year mandate without fuelling infation, he saic

 the poor nartheast, some public employees eann as ititle as a
quateto of th
However, a bigger incresse would have pat a severe strain
 pesterday for his part in the kiling of eieght Rlo de Janeiro
street chlidrein in July 1998 . The killimgs caused internationa ourtage and yesterd ray's judegment was seen as a test of credidility of Brazil's criminal justice system: tharcus Vinichas Borges Rmmamuel admitted taking part in
 survivor of the massacre, who moved to Sowtiveriand aftier
recelving death threats, The trial of three other defendants is
to contioune on May


## HUMILITY <br> IS $\wedge$ <br> VIRTUE <br> IN JAPAN. <br> SO WE <br> ARE DEEPLY <br> EMBARRASSED

TO HAVE TO
INFORM YOU
WE ARE
IAPAN'S
NUMBER
ONE
INTERNATIONAL
 is modesty.
So while it's trua Japan Airlinas has the world's largest flaet of 747s and carries more passengers on more flights from more Europaen cities to Japan than anyone alse, we'd rathar not talk about it.

Call your local JAL office, or contact your travel agent. We'll let your flight with us speak for itself.


A BETTER APPROACH TO BUSINESS

## Japan keen for bigger part on world stage

Tokyo, economic giant but political pygmy, is treading carefully as it raises its voice in international affairs, writes Bruce Clark
small businesses expand



Japan's formerly manufactur-
ing based ocyoman and the
loss of manduacturying competib loss or manuwacturing competi-
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employees shed 320.000 jobs in
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Australia sets timetable for telecom deregulation


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He also stressed conterin and carriage services".
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## Chinese

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Dublin official gives voice to thoughts about which ministers prefer to keep silent
Balancing feat precedes N Ireland talks

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Productivity of construction workers 'higher in Germany'




BUSINESS AND THE ENVIRONMENT


## Guardians of Guyana's forests

Concerns over controls on logging in the South: American country are growing, says Canute James

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## POWER-GEN '96

September 17-19, $1996 \cdot$ Pragai Maidan Exdibition Centre • New Dellh, India


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## FT WORLD ALUNINIUM CONFERENCE

## (19010

London, 17 \& 18 June 1996
1996 is a critical year for the world aluminium sector. This conference will bring together many of the industry's leaders - and its customers -
opportumities presented by globalisation
China - The Growing Importance of Foreign Joint

| - China - The Growing Importance of Foreign Joint Venture Development <br> - India - Responding to Changing Customer Needs at Home and Overseas <br> - Restructuring the Aluminium Industry in the CIS <br> - Price Outlook for Aluminium | - Future Sources of Cheap Power and Their Impact on Sining Decisions <br> - Satisfying the Auromotive Customer's Demands <br> - Developing the Next Generation of Aircraft - What Role will Aluminium Play? <br> - Growing the Market in Alumininun for Railway Rolling Stock and Bus Construction |
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| SPFMERES INCLLDE |  |
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| Mr Ronald R Thoma Executive Vice President Procurement \& Traffic | Mr Jochen Schirner Chairman of the Board VAW almuinium AG |
| Crown Cork \& Seal Company Inc <br> MrAKAgarwala President | Mr Phil Thaure <br> President, Alumax International Vice President, Alumax linc |
| Hindalco Industries Ltd <br> His Excellency Yousuf A Al-Shirawi Former Minister of Development and Industry | Mr GeraldC Janicki Director of Advanced Systems \& Techrology MicDomell Donglas Aerospace |
| Bahrain <br> Mr Alan Bekhor <br> Managing Director <br> Transworld Metals Limited | Mr Tvar Hafsett President Hydro Aluminfum SA <br>  |




India - Responding to Changing Customer Needs
at Home and Overseas

- Restrucurring the Aluminium Industry in the CIS
- Price Outlook for Aluminium


## Mr Jean-Pierre Rodier

Mr Ronald R Thama
Executive fice Presiden
Mr AK Agarwala
Bindalco Industries Lta
His Excellency Youssuf A Ar-Shirawi ahrain

Mr Alan Bekhor

LETTERS TO THE EDITOR.
Number One Southwark Bridge, London SE1 9HH.


| Anger over Better co-ordination would lift . |  |  |  |
| :---: | :---: | :---: | :---: |
| UK inaction on BSE | value of EU research grants |  |  |
|  | From Lir Jean Heymarss. Sir, I have noted with | product into research, compared with 2.7 per cent in | industry. However. no one can doubt that the machinetool |
| Iam | interest your recent coverage of grants in EU research and | the US and 2.8 per cent in Japan. | industry will play a key role in the development of the car, |
| esed director, italy, for | the fmpact of European R RD | Cecimo, the Europesn | atreratt or train of the future. |
| smier Meats, part of the |  |  | 0 would lize to see |
| 1 Itestock |  |  |  |
| Scotlind On March 23 |  | Kinnock that be | art of how the |
| this comm | 30 deadline is fast approaching | tion | evaluate future |
| sease.00-worth of Scotch | n | is to extract | asch projects and |
| day the total market for beef | Ecurvom reserve the | is correct to set prioritios in | che scheme to the |
| Italy has dro |  | certain key sectors if European | Commissi |
| cent | research - and speciically directed towards the socalled | tndustry is to remain | It be to develop a new |
| There is a great deal of |  |  | ystem if the to |
| within the meat and livesto | the aircraft and the tratm | $g$ | $\begin{aligned} & \text { make them } \\ & \text { developed? } \end{aligned}$ |
| dody prepared to | creation which would res |  |  |
| All of our curstome | such rem | have not been given adequate consideration in the setting up | Jean Heymans, |
|  |  |  |  |
| rese far information | business: Europe pro per cent of its gross d | asking that a task force be up exclusively for our | B-1050 Brassels, Beigi |
| ng is | At risk of repeating same ERM mistake |  |  |
| even years ago, I was nager of the Brixish $M$ |  |  |  |
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| war broke wut. That ime |  | D-Mar | German levels in the |
| vere lucky and when the |  |  |  |
| to narmal very quickly. | Blair ${ }^{\text {r }}$, April 27123$)$ that it | prevent ther mog gipprechating | perverse mechanism |
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| request of the British | ta | Since 1992, a successful low | synchronised with Germany's. |
| Representatives from the Me |  |  |  |
|  | level Not so. That mould | ring to |  |
| nion | Nigel Lawson's mistake whe | UK shor-t-erm interest rates | A 0 A, |
| and pleaded with the Brtish to adopt a selective culling poiticy similar to that adopted by the | Simple argument to reverse VAT ruling |  |  |
| Irsh - or any poilcy at all | From Mr Denis Appleby. | price and a "sale" price? | mederstand why an avow |
|  | very recent dewiston in the <br> Court of Appeal - which in |  |  |
| relatiose |  | ucea price. |  |
| many bo as toprotect the | Court of Appeal - which in effect determined that the |  |  |
| minan martiet Their position | interest pald by a supppier to facilitate an interest-free | Appl |  |
| he Italian government's |  |  | pril 27 |
|  | to a redurtion of the supp |  | fonny old world! |
| both its omon interest and the | reersen in the Howe of lonis |  |  |
| both its own interest and the | reversed in the House of Lords | ${ }_{\text {From }}$ | 6 Reid Avenue, |
| Italian | plunged | T |  |
| $r$ enormous pres | 25). In my view the | y bumble. In |  |
| keep the markel wime to allow own | paid is simply an | $\begin{aligned} & \text { terms a three-pieces } \\ & \text { sold for } 2709, \text { paymee } \end{aligned}$ | part |
| producers to recover some of |  |  |  |
| the loat ground Meanwhile, oir mistomers caniot | $\begin{aligned} & \text { his banker for his overitraf } \\ & \text { provide workine canital an } \end{aligned}$ |  |  |
| umberstand the British position | wh | roled that the | their end customers to adutse. |
| and, as a resolt, blame us for and, as a result, blame | reganded as a price reduction. |  | them of the refond they are |
|  | perceive how anyone could magine discount vouchers | This rolling, it not appealed, |  |
|  | oth |  |  |
|  |  |  | 7 Dorset Road, . ${ }^{\text {a }}$ |
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| $\text { Ese, } \mathrm{I}$ | between a discounted voucher | less |  |

## Andean struggle for reform

It is only half in jest that
Bolivia's President Gounzalo
Sincher de
 when his term of
August 1997 .
to koep on talkion


Sally Bowen on controversy over the role of foreign capital in Bolivian privatisation

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Althoud Mr Szanche de de Lex
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of the towe mernent palace
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ig3 electoo campaign. "My




NaNCIAL TIMES WEDNESDAY MAY 11996

## FINANCIAL TIMES

Tel: $+44171-873$ Southorark Bridge. Lendon SEI 9HL Wednesday May 11996

## Underwriting Mr Yeltsin



## Friend Helmut

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British Gas agenda

| Yesterday marked the end of an era for Britlsh Gas when, at the annual general meeting, Mr Ceuric | sentative of the pre-privatisation Britisb Gas within tbe manage |
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| Brown bowed out as chief execu- | some responsibility |
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| mistortume that in the |  |
| the public, Mit Brown symboised |  |
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| pany. By no means for its short |  |
|  | splits into two listed companies, |
| gone with his departure. However. |  |
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| Brown's remuneration and cus. |  |
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| record level of complaimis to the |  |
|  | formance of the past few years. |

## New gloss on chemicals giant

ICI's chief executive has set ambitious profit targets in a drive to change the culture of the group, says Jenny Luesby


## FINANCIAL TIMES

DESIGN, MANAGEMENT,

## Japan and Russia agree to co-operate on defence

Exchange of information deal heralds warming of relations

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Audi to assemble its sports cars and engines in Hungary

| Haig Simonlan in Londor |  |
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| Andi, the executive cars subsidiary of Germany's Volks wagen group, said it wonld sports cars and a large share of |  |
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| its engines in Humgars. | In |
| tine a German lumary carmakker |  |
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| excclusively from eastern Europe. |  |
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| aldAlthough vw and opel the Ger-man subsidary of ceneralMotors, have significant satelite |  |
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| assembly operations in eastern |  |
| Europe Andi is the first German executive cars group to follow suit. |  |
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|  |  |
|  |  |
| of sports cars, which will go on sale in 1998 |  |
|  |  |
| While body pressing, welding |  |
| TT models will be done at Audi's big Ingoistadt works in Germany, |  |
|  |  |
|  |  |
| Audi Hungaria Motor, the |  |
| group's Humgarian operation <br> Mercedes-Benz and BMW, <br> Andi's more established execu- |  |
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|  | ungary |



Barbs for Barbie as Russians seek more sincere doll

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 appears to be hatching some
puconventional marketing ploys
to promote his new rooduct. to promonten his new proadct ploys
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BZW - A leader in Floating Rate Notes



P\&O may seek Stena merger talks Pco. The tangspart, prosety and
 The mosschannol lerry market








 tines to be relesesed ICI to replace up to 40 top executives

Germany's largest shipbuilder concedes defeat after two-month battle to stay afloat
Bremer Vulkan set to announce its bankruptcy


| strugging to compete against yards in eastern Europe and Asia whare labour costs are much <br> Commerzhank, the hank most active in trying to keep Bremer Vulkan ariost in the past six months, said ths loans - and loans ertended by mare than 30 other banks - were mainly secured by guarantees from the ciny state of Bremen commer had made provisioas of DM100m ( 5 mm ) in this year's accoumts to cover loses at Bremer Volkan. Since a number of corpanies which used to belong to the which used tion belong to the tronics group and the Dorries - have been hived off cm recent months, the bankruptey will affect onty 4,200 ol the 23,000 Bre meer Valcsay employees. The fors some of which are profitable, are themselves efther seaking Ver. The 4,200 Bremer Volkan work. |
| :---: |



Largest Philippine holding company rises 45\%






Barry Riley
The last haven of lower interest rates

$\qquad$



## DSM 18

Conversion of
7,340,000 ordinary shares owned by the State of The Netherlands into cumulative preference shares and placing with institutional investors

DSM was advised in this transaction by
J. Henry Schroder \& Co. Limited

Schroders
March1996

## Hoechst reports slow start but sees improvement

## By Woltfgang Münchau

Hoochst, the Goiman pharmaeesterday forecast an improve yesterciay forceast an improve
ment in buscinss diurng the remaining three quartiters of
the year, after a slow start He year, after a slow start
Frst-quarter soale were
M13bn ( 5.5 bbn ) rom the same paraiod in 17995 ,
pith pretax profts up 27 per cent to DM1.2bnt The strong
rise in procitisw was largeay the
result of exceptional items,
including share sales and the
sale of divisions. Hoecchst's
opereting proffit remain opereting profit remained
unichanged from the first quar.
tre last year. tor last year.
The figures prompted a The figures prompted a
 2.2 per cent, to DM515.0.0. They
had risen sharply
year, when Hoerchier this
robust 1995 results.






alone accounted for 10 percent- sales, while North American
 ther 3 percentage points largely because or Marion
derived from lower sales vol. Asian sales rose 3 per cent



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## Mediaset agrees to join BT Italian telecoms venture

 Thbo flalian corner of Brtish










童 ions internastional partner such俋 is scammer. Fininvect retains $\begin{aligned} & \text { enres per } \\ & \text { put of the medil company, whose }\end{aligned}$ cent of the media company, whoce
princtapal assets are three conmericil
channels, s stake in a pay-TV channel ad the conseqnent advertising The Treasury-controlled BNL was
e sisth
ratian bank to invest in


## Shareholders of

Svenska Cellulosa Aktiebolaget SCA (publ)
are bereby invited to attend ine Company's Anmual General Meecting, to be held


## Crédit Agricole considers

 foreign fields more fertile The profitable mutual is a good fit with Indosuez, says Andrew Jack highly international bounking the
arm of the Suez gromp, by the arm of the saez group, by the
almost exccustivel domestical-
l-oriented Irench credit Agricole seemens perpioxing Credit Ag


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## NEWS DIGEST Schering vipbeat as sales improve $5 \%$ <br> Schering, the German pharmaceexticals company, announced and sales in 1996 to grow 9 per ceant It also forecasta an micreaso in jperating profits in 19996, but sal <br> The company seid first-quarter turnover growth was currency effert. The strong appreciation of the D-mark in 19 cost Schering an estimated DMM00m (S2ssm) in sales, the cost Schering an estimated DM400m (5253m) in sales, the company Mir Guseppe Vita, chairnan, told a meeting of shareholders In Berlin that Schering expected ana accecleration in turnover  thich was latuched $21 /$ yearas ago in the US, where it is sold  <br> Takeover lifts Portuguese bank Banco Comercial Partugues, Portugal'e second-biggest  sults are not directiy comparable because of BCP ${ }^{\text {Pe }}$  Karnings per sharer rose from resc2.2 to Ress.1. Mr Jorge Jardim Goncalves, BCP president said the bank took tvantage of a buoyant boond marizet to make substantial sales ed for funding on the money nariket  eent in the first three months of 19966 , main <br>  

Finns to cut Valmet stake

 vestors and vamet employees. Valmet ssidd the offerer is ic
 Offer in theirit tranche of the sale. The offering is expected to be

Borealis slides to FM65m Borealis, the $50-50$ joint venture between Neste of Finland and
tatoil of Norway, said its frist quarter pretax profit was M65m ( $\mathbf{4 1 3 5 m m}$, down from FM938m a year earier. Sales fell
 represent an improvement on the last thrre monthbs of 1995,
when the pretax loss was FM 238 m The compant attributed

Adidas starts year strongly


Ares-Serono drug approvable
 approzhe eleter trom the US Food and Drus Administration

Continental records $36 \%$ rise Coontinenta, the German tyre company, sadd growp retax


Santander buys dairy stake
 ar

 that Mr Reil had obstified what it seid were naauthoried
 liabilitie of P Paras.7.7n. The suspension of payments measure



## Snia 'in line with budget'




Telecom Italia Mobile advances




## La Moderna makes Dutch purchase


Empresas La Moderna, growing Mexican conglomer-
ate,
said yesterday it had
 stare man royal van Namen, a
Dutch hresh pronice exporter,
which has sales of $\{50 \mathrm{~m}$ y year.
 expand from Narth American


 soid. Barings ins.an analyst with Lia Move good sud syamergies
fresh produce operation pout tresh produce operations. But
would be concrund if the
acauisition were any acquisition were any bigg
shmectan Moderra needs to co
solidate now. solidate now."
The compa

 erna marked up sales of 296 bn pesas (s38en), a 28 per cent
increasen the same period in
insen with inost of the improve tions. Which the company blamed on
the efeet of the weal Mexican
econnomy on its cigaretese businembed by the pesis reaent
 pempares 1993.t. a loss of $242 m$ Femsa, Mexico's largest
drinks compant. has reported
a drop in firstavarter sales and operating profitis, a sall the nod operating profits, a fall the
compang blamed on price phes
sure cansed by recession company bemed oc price eresis
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TTe company operates the
conitry's second bigest conatry's second biggenst
crewer and its principal coct Cola franchise, but despite
 Femss reeistered first quar.-
ter sales of 3 Sibn pessos, down er sales of 3.9nt pesos, down
11 peor cent rrom the same
period a year ago. Operating

 loss of solm pesos a year
beforer.
Gruma, the parent company for Grump, Ihe parent company
leadinu Mexicurrial Miseca, a Yeading Mexicat food compang,
is in talks with Archer-Daniels
Cidland the Cheag griand, the Ciscago-obased
Commodities
croup, and other forreign com-
 Operating profits were down planning an eq
192 per cent at 309m pesos.
later this year.

Insurance director quits over transaction row

| By Now York | concern <br> The US investor, who was |
| :---: | :---: |
| Mr John Head, a US insurance | one of the people behind the |
| estor, said yesterday that | huy-out of sphere Drake from |
| rigned as a me | Alexander, in 'the late 1980s, |
| concera active | said that he had concerns |
| don insurance |  |
|  | inancial performance, but |
| Investigate his concerrns about | exprossed supi |
| d and unauthorised" | Mr Head, who had been chairman of the company's |
| sactions. <br> ora Drake, for its part. | andit committee, said he had |
|  | because |
| had followed a boardroom dis | haa refused his request |
| Id ha | on the leases ou two London |
| gh it acknowl. | Drake was taken |
| edrangsections. |  |
| heads |  |
| rd meeting on Su | owns 6.9 per cent of the |

We are pleased to announce:
Sarah H. Ketterer Laird R. Landmann Tad Rivelle
have become Principals of the institutional money management firm,

HOTCHKIS AND WILEY

Snack foods unit growth eases despites successs of baked potato crisict
PepsiCo earnings advance 23\%
 Pumacis Braman busies
 Usoff drink and syacks
 wichly.
Operating profits rose by just
12 pere nent to storim and 12 per cent to siobim and.
excluding net tains fom
sale of some restaurants to ranchises. operatiang prot to
vould have risen by only
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Howew Mrer Roger Enrico.
new PepsiCo chief executive. new PepsiCo chieger exencuito.
said the quarter had given the said the quarter had eiven the
company a good stayt tomards achieving gits target or mid.
teens earning trow teens earnings growt mith
year, and the shares rose
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 Pepi
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ume Ever volurmes increases
Evo, the ume increases fell sbort of
 earlier this month. Pepasicio's
US and world-wide volnmes US and world-wide volnmes
were both ahead by 4 per cent.

the US. despite the severe win- marsins because of higher
ter weather.

 and an easing bark on on pecial
and
ofrors and sump revenues simese bilar promotional
actlvity.


Lehman bid defence comes down

| by Nacholme Destion |  |  | efield, chairman of the Euro |
| :---: | :---: | :---: | :---: |
| A "poison pill" which deters a dissolves today but the US insestronent bank indicated it was not entertalning approaches from the European banks known to be expanding in North America <br> When Lehman was span off after a troubled existence as part of a larger financial group, it sought to preserve its new independence by increasing the cost of a takeover to a hidder. |  |  |  |
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|  | bank sald, an "anti-take | tates any bid by one of the | oisset by ehe merease in Lel |
|  | A takeover before May |  |  |
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## GM optimistic about domestic sales

By Haig Simonian
$\qquad$ General Motors, the world's General Mohors, Me worlds
largest vehiele maker, has
become more optimistic about became more optimistic about
huoyant sale in its domestice
market continuing into 1997, Yollowing strong.
so far this rear.
Mr Micher Mr michael Losh, chief finan.
 ket", and that there was a miew
that the marke in 1997 can
trow ta well
Sales of ons Sales of cars and trucks in
the US are forecast to reach the US are forecast to reach
15.3m units this year, com-
$\qquad$
 Sapesp parysed poxidection the need to discount prices of
old modeds.
Mir



## Colonial Mutual to demutualise this year

Cathay, Swire shares surge on shake-up



## Deals offer lessons ahead of 1997

Analysts' attention has already focused on Hongkong Telecom


## Way clear for Optus float as new head is found




Reduced prices hit
ICI profits in Australia

## By Nido Touth

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FINNING LTD. ANNOUNCEMENT


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ind West Cosiv Eneryy Inc.





















Fining Lid, an iniemational company healiquared in Vancouver, British Colunbia in Wescem Canada, Britain, Chilc and Pooland The company has over 4,000 employees worldwide.
in 1995 , Fianing reached record reveripes of 5177 billion and nel income of $\$ 77$ million In he firs quarrer of 1996 Finning ieporits-conssolidated revenues of $\$ 414$ million and net comprovernent in net income for the company.

# Brown leaves British Gas after 40 years 

## rapid growth

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## NatWest denies Morton action

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## The Korea Asia Fund Limited

Notice to the holders of
International Depositary Receipts ("IDRs")
Chase Manhattan Bank Luxembourg S.A.
The Kores Asia Fund Limited







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## LEX COMMENT

Channel crossings

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## GA buys two German businesses from UAP

By Ralph AABCins,
Insurance Correspondent
General Accident, the Scotland-based composite inssurer, yesterday began a Europe with the acquislitiom of two Ger. man businesses from UAP, the loss-
manking French insurance group
The mell makitg French insurance group.
The move was the second retructurThe move was the second restruct small commesticial prroonal lines, and and


The timeless lines of mechanical perfection - Our tradition since 1860 The classic Tronneau' form with auromatic movement, power reserve indicator, date, small soconer reserve up to 4 days, with date and small seecond hand (Syyte no. 16/1227). In 18 K yrl low gold, rase gold or platinum. Available at leading watch-speciaists worldwide. For infor mation : Chopard Geneve, Tel. 022278217 17, Fax 022/782 3859 - London : Chopand


## COMPANIES AND FINANCE: UK <br> Mystery of $£ 405 m$ Grid stake


for 192p a share yesterday bad "hedged the market risk of Capel and Olayan refused to
By Patick Har
and Tm Burt
Mystery surrounded the
 Hanson the indiustrial con-
glomerate solid its 125 per cemt
stake in the power transmats stake in the power transm
sion conpany
Oir



## Disposals halve James Finlay



()Liberty international

## TransAtlantic

Holdings PLC
is pleased to announce that with effect from 1st May 1996
its name is changed to

Liberty International Holdings PLC

## The Financial Times plans to publish a Survey on <br> Luxembourg

on Thursday, May 30.

* 19\% of Senior Businessmen in Belgium and Luxembourg read the Financial Times - more than any other internationa business publication.
** 91\% of Professional Investors in Europe read the Financial Times, and 75\% consider the FI to be most important or useful to them in their work.
For an editorial Synopsis - and information on advertising opportunities - please contact:


## or Linde Lagae

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## COMMODITIES AND AGRICULTURE

## Wheat futures plunge as crop outlook brightens




Chilean copper workers prepare to strike


RTZ-C

| By Nikki Tait in Sydney |  | the Argentine's Minera |
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| potential potash project in the |  | asia, and South America |
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Barrick upgrades El Indio gold reserves










Poland to cut coal production by 18 per cent
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## Expansion

## Canned at

 Canadian










| Precious Metals continued <br>  |  |
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PRECIOUS METALS

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## SOFTS

 III


MEAT AND LNESTOCK
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## Treasuries tumble on signs of economic strength

| By Lisa Bransten in New York and Samer lakandar in London | That suerested that consumer emand could continue to add life to the economy. | numbars have been flukes don't really bave a lot to lean on, except maybe wishfal | German bunds narrowed by 11 basis points to 344 points. <br> According to Mr David | highs. Meffs June future on 10-year bonos closed at 98.83, up 0.23, but below the 99.16 | E Both German bund and UK gilt prices were hit by the bear ish data from the US, and |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Forther signs that the OS | Meanwhile, the Chice | thinking." he said. <br> He added that activity was | Brown, chief international economist at Bear Stearns in | Tevel reached | showed the poorest perfor mances among thuropean mar- |
| caused fears in the | its indes of | relatively quiet atter a wave of | o, the potential for fur- |  |  |
| rket yesterday that | im | selling provoked by the new | very strong. | future on Matif |  |
|  | Marcha Any ${ }^{\text {aning }}$ above |  | He believes the lira could | 12358, unchanged on the ${ }^{\text {d }}$ | y. In the cash market, the |
| numbers.and sent bond prices |  | range until after the jobs data. | ter the Earopean |  |  |
| lower in earty trading. | While the | GOVERNMENT | axtar the formatio | reacree ineare of data thowing a | d premium of US |
|  | and |  |  |  |  |
| at 88 E to yield 6.885 per cent | taken as a harbinger of the |  | w | ployment rate to 129 per c | widened to a record 50 basis |
| and the two-year note was | report due tod | modity prices | tis "not priced tito the | Mr | Mr Brown expects further |
|  |  |  |  |  |  |
| wre was | ${ }^{\text {Mr }}$ |  | bonds dramaticaly, with |  |  |
| ${ }_{\text {a }}$ Figures on April consumer | ${ }_{\text {cher }}$ | Rider-Commodity |  |  |  |
|  | bers were making investors | Burean commodity | Futures contracts on three- | cent OAT due 2 |  |
| the Chicago Association of Pur. | ne | dropped 4 points to 255.55 |  | 106.13 halving the yield spread over io-vear bumds to 3 basis |  |
| here was stean | employment could show stron- | EItalian bonds ignored the |  |  | Lifte'a Jine git fature closed |
| rebound | ch | bearish US data and resumed | Brown believes | Mr |  |
| Confare |  | seuted at 1 | has 400 basis points. |  | an impe in theme near |
| index of consumer canfidence | eople | cash market, the 10-year |  | who have been underexpuosed | e |
| level since May | these past few [employment] | 99.31. The yield spread ov | re, but off their intra-d | buying OATs. | market |

## Bank Handlowy three-year offer heavily oversubscribed



## BOND FUTURES AND OPTIONS


$\square$




UK move to block. power bids creates rush of liquidity

\author{

| By Antonta Sharpe | $\begin{array}{l}\text { nese } \\ \text { more } \\ \text { moleses, } \\ \text { are }\end{array}$ |
| :--- | :--- |

}
 had been starting to look swamped in recent weetss, the
threat of oversuppoly has been
lited - temporarilly, at least have a alare appetite
Another wortying sign is
that while less than a year ago

 $\begin{array}{ll}\text { SYNDICATED } & \begin{array}{l}\text { larger in recent weeds, which } \\ \text { suggests that arrangers are } \\ \text { having to go to a greater num }\end{array} \\ \text { LOANS } & \end{array}$ LOANS
The unexpected ontcome
meant that about Abbn of loans
poised to be launched into gen-
 be withdrawn unceriting had too
den rush of liquidity into the
market
 and



 Some bankers beliiave the
marimet would be called boon
to lend as much as zzsbn to Ninance the acquisitions,
though a harge part of this
would be refinanncing existing
 loans to tha sector It all the deals hit the mar.
ket at the samet time, there will
 be serious congestion -so titall
has to be managed very care vehicler moaker, is almost fouly
subberibed and is about to
close.

 at a tims when the market is
dvaiding ith two camps those
banks which are becoming Yation. The loan, which
being aranged by Deutsch
Enstilda and Merita carries
interest marven of 20 bas
points over Tibar or more cautious, and those
which, in the words of one
observer, are still lending




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## CURRENCIES AND MONEY

## REPORT <br> Dollar stable against yen but D-Mark heads lower






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## THE BUSINESS SECTION







## LONDON STOCK EXCHANGE

## Equities make progress amid utilities intrigue

| By steve Thompson, UK Stock Market Edito |
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| intrigue |
| UK market as the E |
| 位's 125 per cent stake in the |
| Grid was sold to one |
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| Arms, |
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| tion that a bidder was lurring in |
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| ad heilged the entire market |



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Equity shanec tradod 1
5.4 gain on the Dow Industrial
 ndex, plus the prospect of more
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The Grid pacing and the absence
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WORLD STOCK MARKETS


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diverse businesses you need the very best scientists and engineers. Rockwell has 15,000 of them Qs Rochwell墙




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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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NASDAQ NATIONAL MARKET


## Weak bonds leave US shares easier



Mexico reverses slide Mexlco City reversed an initial On Monday, shares posted
slide as forelga investors
modest gains in a day marked

 13.6 points in earily trade.

Sivestors. PAJLO was having a


## \section*{EUROPE} <br> Helsinki jumps to a five-month closing high


#### Abstract

   


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First GDR transaction out of the Kingdom of Morocco


Nomura Internallonal acted as sole bookrunner for ibis transaction

